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17 JUL 1969

DD/S&T-2832-69

MEMORANDUM FOR: D/DCI/NIPE

SUBJECT: Organizational Survey

REFERENCE: Report to the DCI, dated 20 June 69

    Herewith my belated comments. In D/DCI/NIPE's
17 Feb 69 memorandum to me, you suggested I particularly
note certain specified sections:

        (1) DDS&T (pages 12-13). I have no comment
on the general thrust of this section which favors
"keeping substantially all of the present components
of the present DDS&T together." There might be a
small possibility that the first sentence at top of
page 13 would be misconstrued. I do not believe
you intended that "the separation of the production
responsibilities of OSI and FMSAC from the DDI" be
considered as a "serious impairment of the Agency's
ability to perform its basic substantive and opera-
tional missions..."

        (2) SIGINT activity (pages 15-18). Following
the preparation of this report, changes in organization
in the SIGINT field have been proposed and accepted,
and I am in accord with them.

        (3) Information handling facilities (pages 25-26).
I believe the question of shifting OCS from DDS&T has
been well discussed in the intervening months and that
there is presently no disagreement. D/OCS's comments
follow, with which I agree.

NRO review(s) completed.

DD/S&T
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"Given continuation of the management philosophy
that OCS should be a centralized service of common
concern (as distinct from establishing a self-sufficient
computer center for each directorate), the conditions
that prevailed in 1963 when OCS was established within
the S&T Directorate still prevail. ADP support to S&T
computational, simulation and modeling and information
retrieval needs have grown as strongly (even as explo-
sively) as anticipated. Third generation equipment
implementation has required a professional scientific,
as well as technical, personnel environment to attract
and retain the kinds of people needed. Understanding
of this equipment and operational implementation of
time-sharing multiple processing tasks--applicable to
other directorates as well as S&T--require still more
time. Commo and OCS are accelerating toward one another
and each is rapidly learning more about the other's
technology, but single management control at this time,
we feel, could lead to OCS being swallowed in the larger
Commo environment--and Commo has precious few people
who know anything about ADP hardware other than switch-
ing devices. SIPS has been placed in a joint DDS/OCS
task force environment which could lead to recommenda-
tions concerning support to the DD/S, but, again, it is
too soon to say whether organizational changes are
needed. The original concern, that OCS location in
DDS&T would lead to priority conflicts with other
directorates, simply has not occurred. And the allega-
tion that OCS cannot be aware of others' needs, includ-
ing the O/DCI, is belied both by the recent increased
request pattern, including the O/DCI, and the Informa-
tion Processing Coordinator mechanism under the Executive
Director-Comptroller's purview."

(4) Research by outside contractors (pages 52-53).
I have discussed the broadening of the review functions,
as suggested, or SIC, JAEIC and GMAIC with the respec-
tive Chairmen of these committees. I feel that your
suggestion is quite workable and would welcome the
opportunity to try it out. Within the DDS&T we have
examined areas of potential overlap and have suggested
procedures and methods within DDS&T which

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will reduce the potential to a minimum. Our previous
report on this aspect of analysis contracts is con-
tained in a memorandum of 3 February 1969 to Executive
Director-Comptroller.

(5) Managerial improvements in the NRO (pages
53-57). I have no further comments to offer on this
section.

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Deputy
for
Science and Technology

cc: Executive Director-Comptroller

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